**Transforming Military Cultures (TMC) Network Working Papers**

The TMC Network seeks to share research, analysis, and ideas on the topic of military culture change and disseminate these through a variety of outputs, including discussion papers and research papers. Below are some general guidelines for Network members submitting a working paper, followed by specific guidelines for discussion papers and research papers. We welcome submissions from all Network members, including emerging scholars and practitioners. Before submitting, please review our mission statement at <https://www.msvu.ca/research-at-the-mount/centres-and-institutes/transforming-military-cultures-network/>.

**GENERAL WORKING PAPER GUIDELINES**

**Format**

Please submit your documents in Word (no PDFs or Google Docs). Include page numbers and follow APA formatting (use Times New Roman, 12-point font, double spaced).

**Academic Integrity**

We reserve the right to withdraw submissions and/or take other action as required to deal with violations of academic integrity.

**The Cover Page Must Contain the Following Funding Acknowledgement:**

“This Working Paper was funded by the Transforming Military Cultures (TMC) Network which receives funding from the Mobilizing Insights in Defence and Security (MINDS) program designed to facilitate collaboration and mobilize knowledge between the Department of National Defence, the Canadian Armed Forces, and academia and other experts on defence and security issues. Through its Targeted Engagement Grants, collaborative networks, scholarships, and expert briefings, MINDS works and collaborates with key partners to strengthen the foundation of evidence-based defence policy making. These partnerships drive innovation by encouraging new analyses of emerging global events, opportunities, and crises, while supporting a stronger defence and security dialogue with Canadians.”

**If you would like to write a discussion paper or research paper for the TMC Network, please e-mail** [**tmc@msvu.ca**](mailto:tmc@msvu.ca) **with a 250-300 word abstract and 3-5 keywords. We will respond to you within two weeks to discuss your topic and proposed paper.**

***DISCUSSION PAPER GUIDELINES***

* Discussion papers should be **no more than** **5000** **words** including works cited.
* Discussion papers do not need to be fully fleshed out research papers but need to have a coherent argument that is ready to be shared.
* Discussion papers will be reviewed by members of our executive team. Feedback will be provided, and authors are expected to revise their work before publication on the TMC Network website.
* Discussion papers can be directed broadly to practitioners, researchers, government officials, and policymakers, and the general public as their readership.
* Use clear language, avoid academic jargon and obscure or technical terms, and provide a well-explained argument for a broad but knowledgeable audience.
* Discussion papers should avoid extended discussions of academic and discipline-specific theory or literature that may be inaccessible to those outside of academia.
* Use APA in-text citations.
* Include a cover page with author details, such as title and affiliation, and the funding acknowledgement found at the beginning of this document.
* Include a **250-300 word abstract** and **3-5 keywords**.

***RESEARCH PAPER GUIDELINES***

* Research papers should be **no more than** **8000** **words** including works cited.
* Research papers cover a topic in an effective, thorough, and academic manner and present a well-developed thesis, supported by evidence.
* Research papers will follow the general conventions of academic articles.
* Research papers will be peer reviewed by Network members or other peers. Feedback will be provided, and authors are expected to revise their work before publication on the TMC Network website.
* Use APA in-text citations.
* Please include a cover page with author details, title, and the funding acknowledgement found at the beginning of this document.
* Please include a **250-300 word abstract** and **3-5 keywords**.