

President's Objectives 2026-2027

My presidential goals for the coming year focus on areas of particular importance as we navigate a period of significant change and uncertainty within the post-secondary sector. In developing these goals, I have taken into consideration the feedback received through my renewal process, as well as the current challenges and opportunities facing the university.

I will continue to update the Board on institutional progress toward the strategic plan at our December and June meetings. These goals are intended to complement, rather than duplicate, those updates. The goals are organized around three priorities:

Strengthening Institutional Culture and Morale

Supporting a positive and engaged university community through visible leadership, communication, relationship building, and efforts to strengthen trust and alignment across the institution. Efforts will include:

- Increased opportunities for direct engagement with faculty, staff and students
- Strengthening communication regarding institutional priorities and decision making
- Continued initiatives that improve trust and alignment across the university

Advancing Long-Term Sustainability

Providing leadership to position the university for long term success through strategic prioritization, financial resilience, enrolment sustainability, and thoughtful planning for the future. Efforts will include:

- Provide leadership on strategic prioritization and resource allocation
- Continue developing relationships with government and key external constituency groups
- Advance long term sustainability plan

Maintaining Momentum on Strategic Institutional Priorities

Ensuring continued progress on key institutional initiatives and partnerships that are critical to the university's future success and reputation. Efforts will include:

- Provide oversight and support for major initiatives
- Advance fundraising and partnership opportunities
- Monitor progress on key projects/remove barriers to success

Key Projects

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| • Strategic Enrolment Management (SEM) Plan Implementation | • Psychology Doctorate Program |
| • Admissions Portal | • Psychology Clinic |
| • Bill 12 Regulations | • Roots and Wings Fundraising Campaign |
| • Bilateral Reporting Commitments | • Development of New Strategic Plan |