



At the December 2, 2021, Board meeting

At the beginning of the meeting, Board members recognize that the Mount is built on traditional Mi'kmaq territory; respect is paid to the Indigenous peoples of the land on which the Board of Governors meet.

As well, Board members are reminded that

- discussions at the table are considered confidential and they are to be mindful of this;
- If there is a conflict of interest, they are asked to declare it;
- Board members have a fiduciary responsibility to the University and should act in its best interest;
- Active participation and diversity of thought is encouraged however at the conclusion of the meetings, Board (members are duty bound to respect the decision making process by leaving with one voice.

Via the Consent Agenda:

Board members were reminded that the Consent Agenda is used to move routine items that do not require discussion off the Regular Meeting Agenda to allow in-depth discussion on items that need it and to allow for discussion on strategic issues. In order for items to qualify for inclusion on the Board Consent Agenda, backup/reference material for the items must be made available to Board members one week prior to the meeting. In some cases, Board committees will have items on both the Consent (C) and the Meeting (M) Agenda.

Board members who wished to ask a question, discuss, or oppose an item and have that item moved from the Consent Agenda to the Meeting Agenda were encouraged to contact the University Governance Secretary before the meeting or by asking that it be removed before the Chair calls for a mover and seconder for the motion that the Consent Agenda Items identified be approved and/or received for information by the Board of Governors. Items received and/or approved by the Board of Governors at this meeting included:

- The minutes from the Board meetings held October 7, 2021, Board meeting were approved.
- The compliance certificate was approved for the quarter ended June 30, 2021. The overall compliance certificate consists of certificates from four Board committees (Campus Planning, Finance, Human Resources and Governance, and Advancement and External Relations) and is a good governance initiative aimed at presenting proof to the Board of Governors that the

University complies with required legislation and reporting and standard obligations required by the Government.

- The annual incidence/ prevalence report regarding the University community's compliance with ethical standards; research ethics, student judicial, code of conduct, fair treatment, etc. was received.
- Committee reports were received from the
 - Advancement and External Relations Committee (AERC)
 - Cash Report (for information)
 - AERC Terms of Reference (for approval)
 - University Relations Report (for information)
 - Executive Committee
 - Finance Committee
 - Finance Committee Terms of Reference were approved.
- The President's Report to the Board, an update on activities and initiatives aligned with the goals and strategies of the Mount's strategic plan, Strength Through Community, was received.

Via Regular Meeting Agenda:

- The Consent Agenda items were received and/or approved.
- The Meeting Agenda was approved.
- A committee report was received from the Board Nominating Committee to appoint two new Board members; the approval at the beginning of the meeting enabled the attendance and participation of new Board members, M. Clare and H. Hanson.
- A presentation was received from the Registrar, P. Cantelo, on "Fall Enrolment Update"
- COVID-19 updates were received from the President (government related), Vice-President Academic & Provost (academic matters) and Vice-President Administration (facilities related).
- An update on initiatives held or planned relating to orientation and ongoing education of Board members was provided.
- An overview of decisions made at Senate was received and highlights provided on the Question Period section of the Senate meeting agenda.
- The Annual report on reappointment, tenure and promotion of faculty was provided.
- The Pension Governance Board Annual Report was received
- The Board Chair's Report was received
- Committee reports were received from the:
 - Advancement and External Relations
 - An update was provided on the Fall fundraising campaign

- Finance Committee
 - An update was provided on enrolment and operating fund financial results for the six months ended September 3, 2021
 - The Board of Governors approved an allocation from the Strategy Implementation Reserve for strategic investments to support the implementation of the strategic plan.
 - The Board of Governors approved the purchase of the parcel of land identified as Lot Q from SouthWest Properties.
 - The Board of Governors approved the allocation of monies from the Strategy Implementation Reserve to create an endowed Indigenous Student Fund.
- Advisory Committee on Labour Relations
 - President's Environmental Scan (Government Relations) was received.
- Constituency reports were received from the Faculty, Students and Alumnae groups.
- Past Board Chair, A. McGuire, was recognized for her stellar leadership of the Board of Governors over the past two years and thanked for her unwavering support of the good governance of the University.